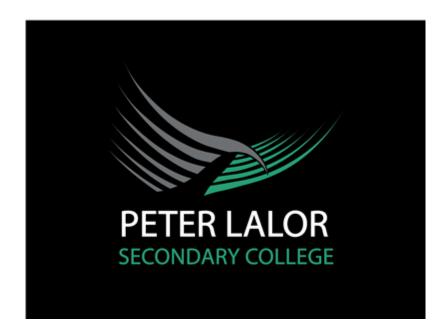
# **2024 Annual Implementation Plan**

### for improving student outcomes

Peter Lalor Secondary College (7217)



Submitted for review by David Husk (School Principal) on 16 January, 2024 at 03:14 PM Endorsed by Losh Pillay (Senior Education Improvement Leader) on 23 January, 2024 at 10:12 AM Endorsed by Colleen Monteleone (School Council President) on 27 March, 2024 at 03:29 PM

## **Self-evaluation summary - 2024**

	FISO 2.0 outcomes	Self-evaluation level
Learning	Learning is the ongoing acquisition by students of knowledge, skills and capabilities, including those defined by the Victorian Curriculum and senior secondary pathways.	
Wellbeing	Wellbeing is the development of the capabilities necessary to thrive, contribute and respond positively to challenges and opportunities of life.	
	FISO 2.0 Dimensions	Self-evaluation level
Leadership	The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	
	Shared development of a culture of respect and collaboration with positive and supportive relationships between students and staff at the core	
Teaching and learning	Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extracurricula programs	

	Use of common and subject-specific high impact teaching and learning strategies as part of a shared and responsive teaching and learning model implemented through positive and supportive student-staff relationships	
Assessment	Systematic use of data and evidence to drive the prioritisation, development, and implementation of actions in schools and classrooms.	
	Systematic use of assessment strategies and measurement practices to obtain and provide feedback on student learning growth, attainment and wellbeing capabilities	
Engagement	Strong relationships and active partnerships between schools and families/carers, communities, and organisations to strengthen students' participation and engagement in school	
	Activation of student voice and agency, including in leadership and learning, to strengthen students' participation and engagement in school	
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Support and resources	Responsive, tiered and contextualised approaches and strong relationships to support student learning, wellbeing and inclusion	
	Effective use of resources and active partnerships with families/carers, specialist providers and community organisations to provide responsive support to students	

Enter your reflective comments	
Considerations for 2024	
Documents that support this plan	

## Select annual goals and KIS

Four-year strategic goals	Is this selected for focus this year?	Four-year strategic targets	12-month target  The 12-month target is an incremental step towards meeting the 4-year target, using the same data set.
Priorities goal In 2024 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the priorities goal, a learning key improvement strategy and a wellbeing key improvement strategy.	Yes	Support for the priorities	The four-year strategic target was to have 30% of students at Peter Lalor Secondary College achieve one year's growth or more, based on PAT Reading Comprehension Assessment, from 2023 to 2024. The difficulty with this target is in being able to capture all students in the PAT assessment due to inconsistent attendance and the drain on resources to capture these students. The same applies to have 25% of students at Peter Lalor Secondary College achieve one year's growth or more, based on PAT Maths Assessment, from 2023 to 2024. With the introduction of a new assessment model for literacy and numeracy in 2024 (Education Perfect) and the establishment of working PLC teams with facilitators ongoing development and capacity building, we should see an increased improvement in literacy and numeracy targets. The aim for PLSC would be to see "growth" (student improvement) in literacy/numeracy for all students across all year levels. We will be able to gauge in % terms at the end of PLC improvement cycles.Improve the percentage positive endorsement for the "academic emphasis" factor (to 75%), and the "collective focus on

			student learning" factor (to 75%) in the School Staff Survey.Improve student attendance by a 20% reduction (9 days) in overall absences (44.6 in 2020, down to 35 in 2024).Move unexplained absence to 10 days a year in advance of the 2024 target (29.6 in 2020, down to 10 in 2024).
Improve student learning outcomes.	No	<ul> <li>Improve literacy outcomes:</li> <li>To have students at Peter Lalor Secondary College achieve one year's growth or more, based on Fountas and Pinnell data, from 40% in 2021 to 50% in 2024.</li> <li>To have 30% of students at Peter Lalor Secondary College achieve one year's growth or more, based on PAT Reading Comprehension Assessment, from 2021 to 2024.</li> </ul>	
		Improve numeracy outcome:  • To have 25% of students at Peter Lalor Secondary College achieve one year's growth or more, based on PAT Maths Assessment, from 2021 to 2024.	
		Improve the percentage positive endorsement for the following factors in the School Staff Survey:  • academic emphasis from 59% (2019) to 80% (2024)  • collective focus on student learning from 64% (2019) to 80% (2024)	
Improve outcomes in pathways and transitions.	No	Improve the percentage of positive pathways outcomes for students from 50% (2021) to 75% (2024)	
		Improve the percentage of students with Career Action Plans (CAPs) from 50% (2020) to 90% (2024)	

		Improve the percentage participation rate of students in Student Workplace Learning (SWL) from 32.25% (2020) to 80% (2024)	
Improve student engagement.	No	Improve the levels of student positivity regarding their engagement in school programs with improved positive endorsement in the Attitudes to Schools Survey for Learner Characteristics and Disposition and Social Engagement  Learner characteristics and disposition  • Attitudes to attendance from 92 percent (2019) to 95 percent (2024)  • Motivation and interest from 95 percent (2019) to 96 percent (2024)  • Resilience from 92 percent (2019) to 95 percent (2024)  • Self-regulation and goal setting from 91 percent (2019) to 95 percent (2024)  • Learning confidence from 93 percent (2019) to 95 percent (2024)  Social Engagement  • Sense of connectedness from 94 percent (2019) to 95 percent (2024)  • School staged transition (Year 10-12) from 96 percent (2019) to 97 percent (2024)  • Student voice and agency from 95 percent (2019) to 96 percent (2024)	
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Improve staff attitudes regarding their capability to implement school-wide learning programs. Improvement will be determined by increasing the percentage of endorsement in the Staff Attitudes to Schools Survey in the following areas:  • School Climate: From 53.5 percent (2021) to 60 percent (2024)  • Professional Learning: From 52.8 percent (2021) to 65 percent (2024)  • Teaching and Learning- Practice Improvement: From 54.2 percent (2021) to 65 percent (2024)  • Teaching and Learning-Planning: From 55.6 percent (2021) to 65 percent (2024)	
<ul> <li>Improve student attendance across all year levels.</li> <li>Decrease the average number of student absence days from 44.6 (2020) to 30 (2024)</li> <li>Decrease the average number of student unexplained absence days from 29.6 (2020) to 10 (2024).</li> </ul>	

Goal 1	Priorities goal In 2024 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the priorities goal, a learning key improvement strategy and a wellbeing key improvement strategy.
12-month target 1.1-month target	The four-year strategic target was to have 30% of students at Peter Lalor Secondary College achieve one year's growth or more, based on PAT Reading Comprehension Assessment, from 2023 to 2024. The difficulty with this target is in being able to capture all students in the PAT assessment due to inconsistent attendance and the drain on resources to capture these students. The same applies to have 25% of students at Peter Lalor Secondary College achieve one year's growth or more, based on PAT Maths Assessment, from 2023 to 2024. With the introduction of a new assessment model for literacy and numeracy in 2024 (Education Perfect) and the establishment of working PLC teams with facilitators ongoing development and capacity building, we should see an increased improvement in literacy and numeracy targets. The aim for PLSC would be to see "growth" (student improvement) in literacy/numeracy for all students across all year levels. We will be able to gauge in % terms at the end of PLC improvement cycles.  Improve the percentage positive endorsement for the "academic emphasis" factor (to 75%), and the "collective focus on student learning" factor (to 75%) in the School Staff Survey.

	Improve student attendance by a 20% reduction (9 days) in overall absences (44.6 in 2020, down to 35 in 2024).  Move unexplained absence to 10 days a year in advance of the 2024 target (29.6 in 2020, down to 10 in 2024).			
Key Improvement Strategies		Is this KIS selected for focus this year?		
KIS 1.a	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy	Yes		
KIS 1.b	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable	Yes		
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Please leave this field empty. Schools are not required to provide a rationale as this is in li	ne with system priorities for 2024.		

## Define actions, outcomes, success indicators and activities

Goal 1	Priorities goal In 2024 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the priorities goal, a learning key improvement strategy and a wellbeing key improvement strategy.
The four-year strategic target was to have 30% of students at Peter Lalor Secondary College achieve one year's good based on PAT Reading Comprehension Assessment, from 2023 to 2024. The difficulty with this target is in being students in the PAT assessment due to inconsistent attendance and the drain on resources to capture these studiapplies to have 25% of students at Peter Lalor Secondary College achieve one year's growth or more, based on PASsessment, from 2023 to 2024. With the introduction of a new assessment model for literacy and numeracy in 20 Perfect) and the establishment of working PLC teams with facilitators ongoing development and capacity building, increased improvement in literacy and numeracy targets. The aim for PLSC would be to see "growth" (student implications) literacy/numeracy for all students across all year levels. We will be able to gauge in % terms at the end of PLC improve the percentage positive endorsement for the "academic emphasis" factor (to 75%), and the "collective for learning" factor (to 75%) in the School Staff Survey.  Improve student attendance by a 20% reduction (9 days) in overall absences (44.6 in 2020, down to 35 in 2024). Move unexplained absence to 10 days a year in advance of the 2024 target (29.6 in 2020, down to 10 in 2024).	
KIS 1.a  The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy
Actions	Build staff understanding and commitment to the pedagogical values of the HIES/HIWS in their everyday teaching practices and interactions with staff and students Build staff capacity in assessment and differentiation in mathematics and literacy in order to identify and meet students' individual learning needs.  Expand the student Learner Profile process across the school to include ALL students, and build the capacity of staff in the use of these profiles to inform teacher planning and the documentation of high frequency/intensity (Tier 3) adjustments for individual students within the lesson plan templates.

#### Outcomes

#### Students:

• Increased understanding and collaboration with teachers in accessing of learning intentions that connect to their real world (5 Pillars of Applied Learning & UDL

Principles).

- Improved student understanding of the expected outcomes for learning growth and attainment (through a reflective PLC process)
- Teachers:
- Teachers will understand the new VCE VM curriculum and plan for teaching and learning activities that enable students to meet outcomes through a

guaranteed and viable curriculum, especially in Units 3 & 4.

- Teachers will deliver high-quality lessons using evidence-informed practices (HITS and UDL principles).
- Improved consistency in teacher practice and planning.
- Improved teacher confidence and skill in the use of a range of student data to plan for responsive teaching and learning programs.
- Improved differentiation in teacher pedagogy, lesson plans, and assessments, to ensure learners of all abilities can access the curriculum and

engage in stimulating learning experiences that enable them to achieve learning growth.

- Leadership:
- Leaders will develop a culture of, and consistently demonstrate, high expectations for every student's learning (growth for every student).
- Leaders will build positive and trusting relationships among and between teachers, students, families/carers and the broader school community.
- Leadership will continue to support and capacity building for PLC instructional leaders who will provide targeted guidance and support to teachers

and staff, based on student outcomes and feedback, teaching, engagement and support practices, and contemporary research.

• Embedding of sustainable processes for collaboration and professional development, including classroom observation and modelling of effective

practice and feedback.

• Leaders will establish effective systems to support development of staff data literacy and analysis capabilities through the implementation of

Education Perfect, the PLC Inquiry Cycle and regional support when required to build teacher capacity.

#### Success Indicators

Curriculum documentation will show plans for differentiation in mathematics through the PLSC Lesson Plan Template

- Formative and summative mathematics assessment rubrics will show student learning growth through the PLC inquiry Cycle
- Pre-unit and post-unit assessment results will be documented and regularly analysed to inform future planning through the PLC inquiry Cycle
- Student IEPs will describe teaching strategies, adjustments and supports to meet their needs, and implementation, monitoring and evaluation of

**IEPs** 

• Staff understanding and commitment to the pedagogical values of the HIES/HIWS in their everyday teaching practices and interactions with staff and

students will be documented in PLSC Unit Plans and Lesson Plans.

- All Year 12-unit plans, and scope and sequence documentation will show direct links to the VCE VM curriculum.
- 100% of staff using the PLSC instructional model as evidenced; in their lesson planning documentation, observed in learning walks, and on student-

and self-report measures.

• 80% of staff will rate the use of PLCs at PLSC as evolving on the dimensions of "building PLCs through a culture of collaboration for improvement",

"data used to focus and drive collaborative improvement and evaluate impact on learning", and "building practice excellency" on the PLC maturity

matrix, by the end of Term 2, 2024.

- Increased positive endorsement on the Staff Survey for the following indicators –
- School Climate: collective efficacy / guaranteed and viable curriculum / teacher collaboration
- Teaching and Learning: use of high impact strategies / professional learning through peer observation / use pedagogical model documented through

Peer Observation feedback documents

Activities	People responsible	Is this a PL priority	When	Activity cost and funding streams
Build staff understanding and commitment to the pedagogical values of the HIES/HIWS in their everyday teaching practices and interactions with staff and students	<ul><li>✓ Assistant principal</li><li>✓ Leadership team</li><li>✓ School improvement team</li></ul>	☑ PLP Priority	from: Term 1 to: Term 4	\$149,000.00  ☐ Equity funding will be used
Expand the Student Learner Profile (Disability Inclusion) process across the school to include ALL students, and build the capacity of staff in the use of these profiles to inform teacher planning and the	☑ Assistant principal ☑ Leadership team	☑ PLP Priority	from: Term 1	\$48,151.00

documentation of high frequency/intensity (Tier 3) adjustments for individual students within the lesson plan templates.		☑ School improvement team		to: Term 3	☑ Equity funding will be used
Build staff capacity in assessment and differentiation in mathematics and literacy in order to identify and meet students' individual learning needs.		<ul> <li>✓ Assistant principal</li> <li>✓ Leadership team</li> <li>✓ Numeracy improvement teacher</li> <li>✓ PLC leaders</li> </ul>	☑ PLP Priority	from: Term 1 to: Term 4	\$35,000.00  Equity funding will be used
KIS 1.b  The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment  Wellbeing - Effectively mobilise and effectively mobilise and a positive and a positive, safe and orderly learning environment		vailable resources to support stude	nts' wellbeing and	d mental health, especia	ally the most vulnerable
Actions	Strengthen the whole school approach towards social and emotional learning through:  Implementation of the Respectful Relationships curriculum at Year 10 through a dedicated timetabled Health program and various whole school approaches to respectful relationships as appropriate  Implementation of the Peter Lalor Secondary College Best Practice Berry Street Initiatives as a whole school trauma approach to support student social and emotional learning				
<ul> <li>Students will be able to e</li> <li>Student leaders will be all</li> <li>Teachers will plan for and Lesson Plans</li> <li>Teachers will be able to r</li> </ul>		oved emotional awareness and resilexplain what positive mental health reble to recognise, respond to and refed implement social and emotional lestecognise, respond to and refer stude continuous development, document	means and where fer mental heath e earning within the dents' mental hea	emergencies r curriculum areas such lth needs	as Unit Plans and

	•	Wellbeing team will directly support students' mental health and/or provide referrals
Success Indicators	•	Curriculum documentation will show plans for social and emotional learning in Year 10  Notes from learning walks and peer observation will show how staff are embedding social and emotional learning (Term 3)  Student support resources displayed around the school will show how students can seek support

Activities	People responsible	Is this a PL priority	When	Activity cost and funding streams
Implementation of the Peter Lalor Secondary College Berry Street Best Practice Initiatives as a whole school trauma approach to support student social and emotional learning	<ul> <li>✓ Assistant principal</li> <li>✓ Leadership team</li> <li>✓ Mental health and wellbeing leader</li> <li>✓ School improvement team</li> </ul>	☑ PLP Priority	from: Term 1 to: Term 4	\$40,000.00  Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items  Other funding will be used
Implementation of the Respectful Relationships curriculum at Year 10 through a dedicated timetabled Health program and various whole school approaches to respectful relationships as appropriate	<ul> <li>✓ Assistant principal</li> <li>✓ Leadership team</li> <li>✓ Respectful relationships implementation team</li> <li>✓ School improvement team</li> </ul>	☑ PLP Priority	from: Term 1 to: Term 4	\$40,000.00  ☐ Equity funding will be used

## **Funding planner**

## Summary of budget and allocated funding

Summary of budget	School's total funding (\$)	Funding allocated in activities (\$)	Still available/shortfall
Equity Funding	\$219,591.87	\$272,151.00	-\$52,559.13
Disability Inclusion Tier 2 Funding	\$83,151.60	\$35,000.00	\$48,151.60
Schools Mental Health Fund and Menu	\$27,957.50	\$40,000.00	-\$12,042.50
Total	\$330,700.97	\$347,151.00	-\$16,450.03

### Activities and milestones – Total Budget

Activities and milestones	Budget
Build staff understanding and commitment to the pedagogical values of the HIES/HIWS in their everyday teaching practices and interactions with staff and students	\$149,000.00
Expand the Student Learner Profile (Disability Inclusion) process across the school to include ALL students, and build the capacity of staff in the use of these profiles to inform teacher planning and the documentation of high frequency/intensity (Tier 3) adjustments for individual students within the lesson plan templates.	\$48,151.00
Build staff capacity in assessment and differentiation in mathematics and literacy in order to identify and meet students' individual learning needs.	\$35,000.00
Implementation of the Peter Lalor Secondary College Berry Street Best Practice Initiatives as a whole school trauma approach to support student social and emotional learning	\$40,000.00
Implementation of the Respectful Relationships curriculum at Year 10 through a dedicated timetabled Health program	\$40,000.00

and various whole school approaches to respectful relationships as appropriate	
Totals	\$312,151.00

## Activities and milestones - Equity Funding

Activities and milestones	When	Funding allocated (\$)	Category
Build staff understanding and commitment to the pedagogical values of the HIES/HIWS in their everyday teaching practices and interactions with staff and students	from: Term 1 to: Term 4	\$149,000.00	<ul> <li>✓ School-based staffing</li> <li>✓ Teaching and learning programs and resources</li> <li>✓ Professional development (excluding CRT costs and new FTE)</li> </ul>
Expand the Student Learner Profile (Disability Inclusion) process across the school to include ALL students, and build the capacity of staff in the use of these profiles to inform teacher planning and the documentation of high frequency/intensity (Tier 3) adjustments for individual students within the lesson plan templates.	from: Term 1 to: Term 3	\$48,151.00	<ul> <li>☑ Teaching and learning programs and resources</li> <li>☑ Other</li> <li>Fund student service POR</li> </ul>
Build staff capacity in assessment and differentiation in mathematics and literacy in order to identify and meet students' individual learning needs.	from: Term 1 to: Term 4	\$35,000.00	<ul> <li>✓ School-based staffing</li> <li>✓ Professional development (excluding CRT costs and new FTE)</li> </ul>
Implementation of the Respectful Relationships curriculum at Year 10 through a dedicated timetabled Health program and various whole school approaches to respectful relationships as appropriate	from: Term 1 to: Term 4	\$40,000.00	<ul> <li>☑ Teaching and learning programs and resources</li> <li>☑ Professional development (excluding CRT costs and new FTE)</li> <li>☑ Support services</li> </ul>

Totals	\$272,151.00	

### Activities and milestones - Disability Inclusion Funding

Activities and milestones	When	Funding allocated (\$)	Category
Implementation of the Peter Lalor Secondary College Berry Street Best Practice Initiatives as a whole school trauma approach to support student social and emotional learning	from: Term 1 to: Term 4	\$35,000.00	<ul> <li>✓ Professional learning for school-based staff</li> <li>Teachers</li> <li>✓ Other workforces to support students with disability</li> <li>School counsellors (inclusive education related services)</li> </ul>
Totals		\$35,000.00	

#### Activities and milestones - Schools Mental Health Fund and Menu

Activities and milestones	When	Funding allocated (\$)	Category
Implementation of the Peter Lalor Secondary College Berry Street Best Practice Initiatives as a whole school trauma approach to support student social and emotional learning	from: Term 1 to: Term 4	\$40,000.00	
Totals		\$40,000.00	

#### Additional funding planner – Total Budget

Activities and milestones	Budget
Totals	\$0.00

### Additional funding planner – Equity Funding

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

### Additional funding planner – Disability Inclusion Funding

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

#### Additional funding planner – Schools Mental Health Fund and Menu

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

## **Professional learning plan**

Professional learning priority	Who	When	Key professional learning strategies	Organisational structure	Expertise accessed	Where
Build staff understanding and commitment to the pedagogical values of the HIES/HIWS in their everyday teaching practices and interactions with staff and students	✓ Assistant principal ✓ Leadership team ✓ School improvement team	from: Term 1 to: Term 4	<ul><li>✓ Planning</li><li>✓ Preparation</li><li>✓ Peer observation including feedback and reflection</li></ul>	☑ Whole school pupil free day ☑ Formal school meeting / internal professional learning sessions	☑ School improvement partnerships ☑ Pedagogical Model ☑ High Impact Teaching Strategies (HITS)	☑ On-site
Expand the Student Learner Profile (Disability Inclusion) process across the school to include ALL students, and build the capacity of staff in the use of these profiles to inform teacher planning and the documentation of high frequency/intensity (Tier 3) adjustments for individual students within the lesson plan templates.	✓ Assistant principal ✓ Leadership team ✓ School improvement team	from: Term 1 to: Term 3	<ul> <li>✓ Planning</li> <li>✓ Preparation</li> <li>✓ Student voice, including input and feedback</li> </ul>	☑ Formal school meeting / internal professional learning sessions	☑ Internal staff	☑ On-site
Build staff capacity in assessment and differentiation in mathematics and literacy in order to identify and meet students' individual learning needs.	✓ Assistant principal ✓ Leadership team	from: Term 1 to: Term 4	<ul> <li>✓ Design of formative assessments</li> <li>✓ Moderated assessment of student learning</li> <li>✓ Curriculum development</li> </ul>	✓ Formal school meeting / internal professional learning sessions ✓ PLC/PLT meeting	<ul><li>✓ PLC Initiative</li><li>✓ Internal staff</li><li>✓ Numeracy leader</li></ul>	☑ On-site

	✓ Numeracy improvement teacher ✓ PLC leaders					
Implementation of the Peter Lalor Secondary College Berry Street Best Practice Initiatives as a whole school trauma approach to support student social and emotional learning	✓ Assistant principal ✓ Leadership team ✓ Mental health and wellbeing leader ✓ School improvement team	from: Term 1 to: Term 4	<ul> <li>✓ Planning</li> <li>✓ Preparation</li> <li>✓ Peer observation including feedback and reflection</li> </ul>	☑ Whole school pupil free day ☑ Timetabled planning day	☑ School improvement partnerships ☑ Internal staff	☑ On-site
Implementation of the Respectful Relationships curriculum at Year 10 through a dedicated timetabled Health program and various whole school approaches to respectful relationships as appropriate	✓ Assistant principal ✓ Leadership team ✓ Respectful relationships implementation team ✓ School improvement team	from: Term 1 to: Term 4	☑ Planning ☑ Preparation ☑ Curriculum development	☑ Formal school meeting / internal professional learning sessions	☑ Departmental resources Respectful Relationships Curriculum	☑ On-site

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